MISSION
Empowering community by connecting you to ideas and experiences, inspiration and insight.

VISION
Potentials realized.

VALUES

INCLUSION
The Library upholds the principles of a just society, chief among them respect, dignity, and equity.

We engage in open, meaningful dialogue and deepen our understanding to inform Library practice and create an environment that is inclusive of all.

CURIOSITY
The Library doesn’t settle for what we already know. We explore new ideas, consider fresh perspectives, and seek to innovate. It is our curiosity, teamed with our creativity, that ensures we continue to achieve. We use our imaginations to set and exceed our own high standards.

COLLABORATION
Our decisions are better and our impact greater when we work with our colleagues, our members, and our partners.
QUALITY OF LIFE RESULTS

**INCLUSIVE AND COHESIVE COMMUNITIES**

Through the Library’s work, individuals experience growth in:

- A sense of belonging,
- A sense of empowerment in community decision-making, and
- An ability to empathize and interact across differences.

**RESILIENT, PURPOSEFUL, AND INSPIRED LIVES**

Through the Library’s work, individuals experience growth in:

- Personal meaning, capacity, and connectedness, and
- A positive, enthusiastic and hopeful outlook on the future.
STRATEGY I

Library attention and resources will be prioritized on:

INCLUSION

Calgary Public Library commits to lowering barriers to participation, especially for newcomers and those living in social or digital isolation.

The Library will reflect on its own barriers, use partners and outreach to build bridges, and seek to understand and fill the information and technology gaps that prevent some from fully connecting and participating in civic life.

Through increased accessibility and openness, the Library seeks to build empathy, respect, and acceptance for marginalized community members and enrich their connection to shared aspirations and goals.

RECONCILIATION

Calgary Public Library commits to forging a path of Reconciliation by listening to, learning from, and building relationships with local Indigenous communities — particularly those of the Treaty 7 region in Southern Alberta, as well as the Métis Nation of Alberta, Region III.

The Library will become institutionally self-aware of the impacts of colonization and residential schools, work to increase awareness of these impacts in the wider community, and move forward with the perspective of Indigenous worldviews.

Through increased intercultural awareness and empathy, the Library seeks to be a successful collaborator, developer, and supporter of programs, collections, and spaces in the spirit of Reconciliation.

CONNECTION

Calgary Public Library commits to providing a platform for those engaged with ideas, their community, and local issues to receive unique insights, and create connections and networks.

The Library will act as organizer, facilitator, venue, and champion of intellectual freedom, to foster respectful conversation and meaningful dialogue.

Through sharing ideas, culture, and stories, the Library seeks to increase the volume and quality of dialogue on local issues and concerns and improve the reach of civic engagement.
# 2019 STRATEGIC INITIATIVES

## STRATEGY I

Create opportunities to build connection, share in collaborative action, and deepen understanding of community.

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Integrated Themes</th>
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<tbody>
<tr>
<td>Launch a fine free policy for youth materials.</td>
<td>INCLUSION / RECONCILIATION / CONNECTION</td>
</tr>
<tr>
<td>Introduce Global Diversity and Inclusion Benchmarks to the Library.</td>
<td>INCLUSION / RECONCILIATION</td>
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<tr>
<td>Expand and decentralize Newcomer Services.</td>
<td>INCLUSION / CONNECTION</td>
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<tr>
<td>Expand Indigenous Placemaking.</td>
<td>INCLUSION / RECONCILIATION / CONNECTION</td>
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<tr>
<td>Finalize a framework for the Treaty 7 Language Centre and Resources.</td>
<td>INCLUSION / CONNECTION</td>
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<tr>
<td>Create stronger community connections through volunteers.</td>
<td>INCLUSION / RECONCILIATION / CONNECTION</td>
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<tr>
<td>Renew and implement outreach strategy and priorities.</td>
<td>INCLUSION / CONNECTION</td>
</tr>
<tr>
<td>Enhance access and connection through technology, digital resources, and partnership.</td>
<td>CONNECTION</td>
</tr>
<tr>
<td>Activate community hubs at Village Square, Forest Lawn, and Saddletowne.</td>
<td>INCLUSION / RECONCILIATION / CONNECTION</td>
</tr>
<tr>
<td>Develop a framework to provide civic engagement opportunities for Calgarians.</td>
<td>INCLUSION / RECONCILIATION / CONNECTION</td>
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</table>
STRATEGY II

Library attention and resources will be prioritized on:

EARLY LITERACY

Calgary Public Library commits to supporting families in Calgary and surrounding areas, including parents and caregivers, as they help their children learn and grow.

The Library will take a holistic approach to building successful early literacy outcomes by applying best practices in research, spaces, collections, people, and programs aimed at our youngest citizens.

Through facilitating effective development of foundational skills, the Library seeks to increase school readiness.

LEARNING

Calgary Public Library commits to be an igniter of human potential and a beacon for those engaged in school, lifelong, and self-directed learning.

The Library will leverage its resources to augment curriculum and support school success. Spaces, collections, and programming will inspire learning, explore creativity, and facilitate the reimagining of possibilities.

Through increased targeting of literacies and life skills, the Library seeks to increase learning success and build the confidence and resiliency necessary to fully participate in the economy.

EMPOWERMENT

Calgary Public Library commits to empowering all users to dream, learn, and grow.

The Library will identify and remove financial, operational, technological, psychological, and physical barriers so that using the Library is seamless and easy. We will be responsive to emerging trends and the needs of users in how we create and deliver services and spaces.

Through nimble and responsive service, the Library seeks to become the preferred path for creative exploration, innovation, and inspiration so that users enrich their lives and see their potentials realized.
Be a positive catalyst for personal change and adaptation, sustaining curiosity and lifelong discovery.

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Focus Areas</th>
</tr>
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<tbody>
<tr>
<td>Improve and expand on early learning, including programs, collections, services, and facilities.</td>
<td>EARLY LITERACY / LEARNING / EMPOWERMENT</td>
</tr>
<tr>
<td>Develop a learn-to-read strategy for school-aged children.</td>
<td>EARLY LITERACY / LEARNING / EMPOWERMENT</td>
</tr>
<tr>
<td>Improve program accessibility in terms of registration and capacity.</td>
<td>EARLY LITERACY / LEARNING / EMPOWERMENT</td>
</tr>
<tr>
<td>Provide and enhance accessible, inclusive, comfortable, and multi-use spaces.</td>
<td>LEARNING / EMPOWERMENT</td>
</tr>
<tr>
<td>Grow technology services through hardware, specialty software, and wireless.</td>
<td>LEARNING / EMPOWERMENT</td>
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<tr>
<td>Introduce a Technology Plan for the Library.</td>
<td>LEARNING / EMPOWERMENT</td>
</tr>
<tr>
<td>Establish Central Library as a key part of Calgary’s technology and innovation network.</td>
<td>LEARNING / EMPOWERMENT</td>
</tr>
<tr>
<td>Redevelop and relaunch calgarylibrary.ca.</td>
<td>LEARNING / EMPOWERMENT</td>
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